

2012 MCDA ANNUAL REPORT

Message from the President	1
Financial Report	2
2013 CDBG Proposed Program	3
Upcoming Events	4
Open For Business	4
Success Stories	5
Workforce Development	6
Legislative Updates	7
About MCDA/ Networking	8
Mobilize Maine	9
MCDA Past Presidents	10
Resources & Links	10
MCDA Annual Business Meeting Agenda	11
MCDA Executive And Board Committee Members	12
MCDA Subcommittee Members	12

MESSAGE FROM THE PRESIDENT

During the period of our 2011-2012 Fiscal Year we were able to take a number of small steps that improved the efficiency of the organization as well as demonstrate as to why people should be members of the MCDA. First, through the efforts of Membership Chair Stephen Dyer and the staff at the Maine Municipal Association we were able to sort out the membership list and specifically identify the MCDA members in each organization. This may seem trivial but the previous situation was very confusing.

Because of the proposed significant changes to the CDBG 2013 Program Statement, we held a joint face to face General Assembly meeting with the DECD/OCD staff on June 26, 2012 in Augusta in which the staff presented a draft summary of the proposed changes. As a follow up, the proposed changes were circulated amongst the membership with the responses collected and forwarded to the OCD staff in a quick fashion by July 5th.

Again because most of the membership felt like Judy East, AICP, Executive Director of the WCCOG, that philosophically, the 2013 CDBG Program Statement is a fundamental departure from the previous community development focused program to economic development MCDA sponsored an all day retreat at the Sea Dog Brewing Company and Conference Center in Bangor on September 11, 2012 on the 2013 Program Statement. In the morning, Office of Community Development Director Deborah Johnson and her staff went through the program statement explaining each section and taking Q&A from the audience. The afternoon sessions were moderated by Gail Chase, KVCOG, and Darryl Sterling of the Central Maine Growth Council who solicited comments and input from the attendees, which were then recorded in *short-hand* by Secretary Joella Theriault, NMDC. The organization's response will be presented at the October 10, 2012 public hearing on the Program Statement. Since this forum brought out many members, we would like to replicate it again for addressing similar type issues. (A special thank you to Tony Levesque and Darryl, who gave up their COSCDA conference trip in order to pay for the retreat.)

But perhaps just as importantly as the above is the sustainable growth in our membership with the addition of the Town of Madison, City of Belfast, Town of Richmond, Sunrise County Economic Council and the expected new membership from the Maine Downtown Center and TD Bank. Welcome aboard to these organizations and individuals. We really appreciate your support and involvement.

Rodney C. Lynch, AICP
President, MCDA
2011-2013

Financial Report

October, 2011 to July, 2012

MAINE COMMUNITY DEVELOPMENT ASSOCIATION	
Balance Sheet	
July 31, 2012	
ASSETS	
Current Assets	
Checking Account	\$13,006
TOTAL CURRENT ASSETS	\$13,006
LIABILITIES & FUND BALANCE	
Fund Balances	
Unrestricted Fund Balance	\$13,006
Total Fund Balances	\$13,006
TOTAL LIABILITIES & FUND BALANCE	\$13,006

STATEMENT OF REVENUES AND EXPENSES For the Seven Months Ending July 31, 2012

	BUDGET	ACTUAL MONTH	Y-T-D	% OF BUDGET REALIZED/EXPENDED	BUDGET \$ UNREALIZED/UNEXPENDED	MONTH	Y-T-D
REVENUES							
40101 INTEREST INCOME	0	2	16	0%	(16)	3	18
40201 MEMBER DUES	0	100	3,600	0%	(3,600)	100	3,000
40701 SEMINARS	0	0	0	0%	0	0	0
40702 OTHER TRAINING	0	0	0	0%	0	0	5,000
TOTAL REVENUES	0	102	3,616	0%	(3,616)	103	8,018
EXPENDITURES							
50201 POSTAGE	0	1	30	0%	(30)	0	25
50203 PHOTOCOPIES	0	0	3	0%	(3)	0	99
50204 SUPPLIES	0	0	0	0%	0	0	1
50237 BANK SERVICES	0	0	0	0%	0	0	0
50291 GENERAL MISCELLANEOUS	0	0	250	0%	(250)	0	50
50292 SEMINARS	0	0	500	0%	(500)	0	3,000
50411 CONTRACT SERVICES-MMA	0	149	1,044	0%	(1,044)	147	1,028
50502 COSCDA CONVENTION	0	0	0	0%	0	0	0
TOTAL EXPENDITURES	0	150	1,827	0%	(1,827)	147	4,203
NET INCOME(LOSS)	0	(48)	1,789	0%	(1,789)	(44)	3,815

2013 Community Development Block Grant (CDBG) Proposed Program

The Office of Community Development (OCD) is a division within the Department of Economic and Community Development. OCD's primary focus is the administration of the Community Development Block Grant (CDBG) Program. MCDA works closely with OCD to review changes to the CDBG proposed program statement and offers comments regarding these changes. This year, there is a fundamental shift on allotment of CDBG dollars. The focus has shifted from community

development to economic development. The objective of this administration is to fund projects that have a 'great impact' and on 'job creation'. These changes will have a major negative impact on rural communities with smaller populations. For more information on these changes, contact a member of MCDA or visit our website at www.maineecda.org. The following table provides a comparison between the 2012 and 2013 CDBG programs and their respective budgets:

Description	2012	2013
Proposed CDBG Budget	\$9,427,331	\$10,581,799
Administration	\$288,547	\$311,635
Technical Assistance	\$94,272	\$105,817
Regional Council Technical Assistance	\$245,000	\$114,347
Special Projects Matching Fund	\$24,512	\$0
Housing Assistance Grant	\$1,200,000	\$1,000,000
Home Repair Network Program	\$1,500,000	\$1,700,000
Critical Access Ramp Program	\$200,000	\$0
Public Infrastructure Grant	\$2,000,000	\$2,700,000
Public Facilities Grant	\$900,000	\$0
Public Service Grant	\$150,000	\$0
Downtown Revitalization Grant	\$500,000	\$500,000
Maine Downtown Center	\$175,000	\$0
Urgent Need Grant	\$0	\$0
Economic Development Program		
-Business Assistance Grant	\$1,400,000	\$2,700,000
-Community Enterprise Grant	\$750,000	\$0
-Micro-Enterprise Assistance Grant	\$0	\$700,000

An MCDA sponsored retreat on September 11, 2012 resulted in the following comments:

MCDA Priorities and Response to the 2013 CDBG Proposed Program Statement:

- ✓ Remove the word "immediate" in the Public Facility category.
- ✓ Add sidewalks as an eligible activity in the Public Infrastructure category.
- ✓ Reinstate \$100,000 budget for Maine Downtown Center with funds to be transferred out of the Workforce Development program.
- ✓ Decrease the minimum grant threshold to \$60,000 from the proposed \$100,000. Recognize OCD's offer for flexibility to adjust the threshold, but point out that the \$100,000 limit may be too prohibitive for smaller businesses
- ✓ Encourage the submission of Letters of Intent via e-mail.

Other discussions, with no action taken, included –

- ✓ MCDA's perspective should be noted that community development *is* economic development.
- ✓ Some members opposed favoring service center communities and opposed the award of bonus points.
- ✓ There was strong opposition to the 3,000 population threshold for housing assistance.
- ✓ Regional technical assistance should remain at current funding levels because although there is a decrease in the availability of CDBG funds, this does not mean the need or workload has decreased.
- ✓ It was also suggested that the planning grant program be reinstated to fund such plans as downtown revitalization, comprehensive planning, and marketing plans.
- ✓ There was general consensus to support the Micro-Enterprise program.

Upcoming Events

October 4-5, 2012		MMA Convention, Community Drive, Augusta, ME
October 10, 2012	11:00 a.m.	CDBG Public Hearing-DECD Office, Third Floor Burton Cross Building 111 Sewall Street, Augusta, ME
October 12, 2012	9:00 a.m.	The Smart Math of Downtown Development Farnsworth Art Museum, Auditorium, Rockland
October 22, 2012	5:00 p.m.	Project Canopy – Application Deadline
October 23, 2012	7:30 a.m.	Grow Smart Maine Summit “Charting Maine’s Future” Augusta Civic Center, Augusta, ME
November 15, 2012	10:00 a.m.	MCDCA Teleconference – General Membership Meeting
November 28, 2012	10:00 a.m.	CDBG Application Workshop Eastern Maine Development Corporation 40 Harlow Street, Bangor, ME
November 29, 2012	10:00 a.m.	CDBG Application Workshop DECD – West Conference Room 111 Sewall Street, Third Floor, Augusta, ME

“OPEN FOR BUSINESS”

Governor LePage’s Certified Business Friendly Community program was designed to recognize Maine communities for their commitment to **job creation**, reducing red tape, and being “Open for Business”. In June, 2012, nineteen communities were nominated for this designation, with only nine communities selected. Those nine communities include Augusta, Bath, Biddeford, Brewer, Bucksport, Guilford, Lincoln, Saco, and Sanford. The cities were selected based on an evaluation on customer service, business involvement and collaboration, public input, and licensing and permitting.

The communities of Pittsfield, Cumberland, Westbrook, Lewiston, and Auburn became the second round of Maine communities to be named as business friendly in August, 2012.

The certification means that Certified Business Friendly Communities can

- use the “Business Friendly” designation in their marketing efforts,
- be recognized on the State’s Department of Economic and Community Development (DECD) website,
- get an “Open for Business” road sign, and
- be a key part of Maine’s business attraction strategy.

In addition to the certification, business friendly communities will be awarded 3 bonus points on their economic development program applications submitted under DECD’s Community Development Block Grant (CDBG) Program as proposed in their 2013 CDBG Proposed Program Statement.

Success Stories

Town of St. Agatha

The Town of St. Agatha will begin sending its wastewater to the Town of Frenchville’s wastewater treatment facility beginning in late summer 2013. The Towns of St. Agatha and Frenchville have partnered to combine wastewater treatment operations at the Frenchville facility. Funding for this \$3.2M project was provided by the U.S. Department of Agriculture, Maine Department of Environmental Protection, and the Maine Department of Economic and Community Development.

- The U.S. Department of Agriculture provided a loan/grant combination of just over \$1.1 million to assist with the conversion of the treatment plant to a pumping facility.
- The Maine Department of Environmental Protection awarded the project just over \$1.6 million in grant funding and principal loan forgiveness through its Clean Water State Revolving Loan Fund. The DEP funds will be used to update the treatment facility as well as a section of force main and a couple pump station improvements in Frenchville.
- The Maine Department of Economic and Community Development awarded the Town of St. Agatha a \$500,000 grant from its Community Development Block Grant (CDBG) Public Infrastructure Grant Program. The funds will be used to repair approximately one mile of service line and connections on Maine Street in St. Agatha.



“By moving from two separated, aged wastewater treatment systems to a shared, state-of-the-art facility, the towns of St. Agatha and Frenchville are ensuring a safer and more sustainable future for their communities,” said Nick Archer, DEP’s Northern Maine Regional Director.



The USDA Natural Resources Conservation Service awarded the Maine Rural Partners a \$40,000 grant to carry out a heat pump demonstration project. Through the grant, Maine Rural Partners will demonstrate and evaluate an air-to-air ductless heat pump in an agricultural-based application. The Aroostook Band of Micmacs will be the recipient of the heat pump. It will be installed in the retail farm store and processing facility of Micmac Farms and Trading Company. By selecting a northern Maine site, all Maine farms will know if this technology might work for them.

Workforce Development

Job creation workshops designed to share ideas and concerns about government policies were held throughout the State of Maine in 2011. Alleged results of these workshops found that only 20% of the workforce development funds were used for training; the remaining 80% was used for administration. For this reason, Governor LePage met with the State Workforce Investment Board on December 13, 2011 to establish goals for the use of federal and state training funds. In the Workforce Investment Act Strategic Plan for 2012-2016, the Governor outlines three key elements:

1. Revitalize workforce investment by changing the name from Maine Jobs Council to State Workforce Investment Board.
2. Redesignate the four Local Workforce Investment Board areas to align with the eight chambers of commerce region.
3. Industry Partnership, which is directed by business' needs, as the cornerstone of the workforce development system.

The 451-page strategic plan describes the method in which the Governor proposes to address each of the three elements. The Governor must first obtain a waiver from the U.S. Department of Labor to permit the State Workforce Investment Board (SWIB) to carry out the roles and functions of the Local Workforce Investment Board (LWIB). There is much opposition to the request for a waiver from regional planning commissions, economic development districts, county commissioners' offices, legislative delegates, municipal officials, and various other agencies because firstly, the figures for program expenditures are erroneous (the law states that only 10% of funds can be used for administrative purposes and LWIBs are audited to assure compliance); secondly, chambers of commerce as the primary conveners of the business community are not prepared to implement the job training requirements of the Workforce Investment Act; and thirdly, there has been no participation by economic development districts nor chief elected local officials as required by law. Another objection

is that the current LWIBs are providing the workforce training needed throughout their regions.

A September 2, 2012 article in the Bangor Daily News titled *Maine manufacturing jobs plummet even as workforce becomes more educated*, provides an insight of manufacturing jobs over past decades. The Labor Department noted that manufacturing jobs accounted for 43% of all jobs 60 years ago, while today only 8.5% of jobs in Maine are manufacturing. Manufacturing jobs tend to be good-paying jobs and as those jobs declined, workers were not able to find jobs that pay comparable wages. Paper mill jobs, for example, were a great source of good-paying jobs for the non-college population. Maine's paper industry has been a major economic engine in Maine, but new technology and changing world markets has reduced employment in the industry for the past 20 years.

On the reverse side, professional and technical jobs have increased leading to a divide between workers with higher education and those workers with less education. The Labor Department projects that through 2018, the greatest percentage growth in jobs, nearly 13%, will be computer and mathematical. The jobs will pay an average of \$35.04 per hour.

In the 2013 CDBG Program, a new program is being introduced. The Workforce Development Grant (WDG) Program addresses community and business resource needs by providing funding for operating expenses, equipment, and program materials for workforce training programs. Eligible applicants can submit an application for up to \$100,000 if the project benefits participants in a program where 51% or greater of the persons receiving the benefit from WDG activities are determined to be LMI or persons who are members of groups presumed by HUD to meet the benefit requirements, such as elderly persons, homeless persons, illiterate adults, etc.

2012 Legislative Update

State Planning Office

L.D. #1903: This bill was enacted as an emergency bill to balance the General Fund budget. One element of the bill requests the elimination of the State Planning Office. As recommended by an 11-member working group, the State Planning Office (SPO) was dismantled and existing responsibilities transferred to other departments and agencies. Effective July 1, 2012:

- The SPO's Director's position is eliminated
- Code Enforcement training and certification responsibilities are transferred to the Department of Economic and Community Development (DECD). DECD must report back no later than November 15, 2012 with any recommended changes regarding the status of the training and certification program.
- Land use planning responsibilities are transferred to the Department of Conservation (DOC). Commissioner of DOC must appoint a director of land use planning.
- Waste management and recycling responsibilities are transferred to the Department of Environmental Protection.
- Ownership of the state's landfills are transferred to the Bureau of General Services
- Land for Maine Future responsibilities are transferred to the Department of Conservation, Bureau of Geological Services and Natural Areas.
- Maine Coastal Program responsibilities are transferred to the Department of Conservation.
- Flood Plain Management responsibilities are transferred to the Department of Conservation.
- Maine Commission on Community Services are transferred to the Department of Education.
- The Office of Energy Independence and Security is overseen by the Governor's Office.
- The state economists responsible for economic and demographic analysis are transferred to a newly-created Office of Policy and Management, overseen by the Governor.

Redevelopment of Unoccupied Mills and Buildings

L.D. #1675: This resolve directs DECD to establish and coordinate a response team, which will include the Department of Environmental Protection, the Finance Authority of Maine and the Maine State Housing Authority, to facilitate the redevelopment of unoccupied mills and other large unoccupied buildings, such as unoccupied schools. DECD is further directed to invite the participation of a commercial real estate developer, a representative from an economic development district, a local economic development representative and a private sector representative knowledgeable about mill redevelopment. The response team is to provide assistance upon request to a municipality by visiting the site, engaging in discussions with local officials regarding the availability of federal, state, and local financial resources, and identifying and removing any regulatory obstacles to the redevelopment. DECD is further directed to provide a report to the Legislature no later than February 1, 2013 describing the team's response efforts. The report may include any recommendations for changes required in statute or local ordinances to remove obstacles to the redevelopment of the unoccupied buildings.

LD 1874 – An Act to Rename the Maine Jobs Council as the State Workforce Investment Board and make changes to its structure.

This bill is the result of the Governor's proposal to make changes to the four Local Workforce Investment Board (LWIB) to realign with the eight chambers of commerce regions. See Page 6 for greater detail.

ABOUT MCDA

MCDA's Purpose

To provide forums to increase awareness and foster communication relating to community development issues and concerns, and to provide education and training through workshops.

MCDA Meetings

The Annual Meeting of the Association takes place at the Annual Convention of the Maine Municipal Association. Four (4) regular meetings for the General Membership and the Executive Committee are held annually throughout the State of Maine. The Executive Committee meetings are called by the President or majority of officers on an as-needed basis.

All Meetings are open to MCDA Members!

MCDA Newsletters

Quarterly newsletters highlighting community and economic development articles of special interest throughout the State of Maine are made available to the general membership.

Benefits to Becoming a Member. . .

- MCDA Funding Directory
- Training and Workshops
- Legislative Advocacy
- Affiliation with Other Agencies and Organizations
- Links to Funding and Business Agencies
- MCDA's ability to network with multiple partners

Who's Invited to Join????

Any person, municipality, or firm employed by or interested in economic and/or community development.

The composition of MCDA's Executive Committee and current membership offers new members an extensive knowledge base of community and economic development programs and available financial resources. The tenure and experience of this Association can provide new members with a multiple resource base on a variety of proposed projects in your community. I am/am not interested in serving on one of the following committees:

- ✓ Advocacy
- ✓ Communications
- ✓ Finance
- ✓ Professional Development
- ✓ Membership
- ✓ Officer/Executive Committee

NETWORKING

What is a Networking List?

It is an e-mail networking list that permits you to:

- Network with colleagues
- Quickly resolve problems and seek solutions
- Seek advice or answers and get responses quickly
Actively participate in discussions or simply monitor news or developments
- Stay involved with the organization

How does it work?

Think of it as a bulk mailing system. You send out a message for your colleagues to read and/or respond to. All messages to the list are received by everyone on the list. Messages are posted in response to yours, and everyone on the list gets to see the answers. Participation is limited to current MCDA members. Messages to the group can only be sent or received at your subscribed e-mail address. Once you are subscribed to the list, to send a message to the listserv, simply send an e-mail to: MCDA-Networking@imail.memun.org.

How do I sign up?

The MCDA list is managed by the Resource Center at MMA. If you would like to subscribe or unsubscribe from the list, contact the Resource Center. The Resource Center updates the list as members join the organization or change jobs or change their e-mail address. Members should contact the ResourceCenter@memun.org or 1-800-452-8786 if changes need to be made to your list information or if you are having problems using the list.

Suggested Guidelines:

When posting messages to the list, keep in mind the following general guidelines:

- Messages should be consistent with the purposes of MCDA and its members
- Always remember that your responses to questions or inquiries are to everyone on the list.
- Respond to the individual sender, not the list if the message is not for everyone. Thank you's should not be on the list, for example.
- If replying to the list, please cut the earlier trailing messages before hitting send to reduce the size of the message.

Mark Ouellette, Executive Director of Mobilize Maine



In keeping with the MMA Convention's theme of stronger leaders, stronger communities, and stronger Maine, the guest speaker at the MCDA Annual Meeting will be Mark Ouellette, Executive Director of Mobilize Maine. Mobilize Maine is an initiative that utilizes private sector participation with innovative, technology driven tools and processes and focuses on capitalizing on a region's assets to deliver results.

Mobilize Maine is a private/public/nonprofit partnership facilitated by FairPoint's Connect Northern New England Community and Economic Development Initiative (CNNE). FairPoint Communications work with the State of Maine, the regional Economic Development Districts and collaborative investors across the state to develop regional capacity that will build a strong, growing and sustainable economy for all of Maine.

To learn more about Mobilize Maine, please join MCDA at the annual meeting to be held at Margarita's Restaurant, 390 Western Avenue, Augusta on Thursday, October 4, 2012 at noon.



About 100 people attended a Mobilize Maine and GROWashington-Aroostook kickoff event in Machias late last month.

Washington County is looking to do some asset based economic planning using the Mobilize Maine process. People in Sunrise County got the ball rolling last week with a kickoff meeting. For some firsthand knowledge, folks from Downeast can look north for help.

Since 2009, Aroostook Partnership for Progress and the Northern Maine Development Commission have been working with consultants from VITAL Economy as well as community and industry leaders to craft and implement Mobilize Northern Maine, a strategic planning process to help focus economic development efforts.

It has been a vital tool for looking at our strengths and assets versus going out and competing nationally to bring business here, said Bob Dorsey, president of APP. "It is an asset-based approach that is looking inward instead of outward."

In time, all six economic development districts in the state will complete Mobilize Maine, which is a dynamic planning framework that development strategies based on their region's indigenous assets and opportunities.

MCD A PAST PRESIDENTS

Rodney Lynch	2011-2013	Perley Beane	1994-1995
James Gulnac	2009-2011	Orman Whitcomb	1992-1993
Tony Levesque	2008-2009	Debbie Wyman	
Chris Spruce	2007	Nancy Gervais	
Isaac Wagner	2006	Dan Feeney	
Matthew Eddy	2004-2005	Arthur Faucher	
Peter Lyford	2002-2003	Terry McCabe	
Al Smith	2000-2001	Charles Upton	
Tony Levesque	1998-1999	Rick Michaud	
Scott Pierz	1996-1997	Laurie Windsor	

If anyone has further information regarding dates served or names that may have been omitted from this list, please contact Joella R. Theriault at jtheriault@nmdc.org.

RESOURCES AND LINKS

Economic and Community Development Resources

Federal

U.S. Department of Housing and
Urban Development
www.hud.gov

USDA Rural Development
www.rurdev.usda.gov

U.S. Small Business Administration
www.sbaonline.sba.gov

Regional

Hancock County Planning Commission
www.hcpcme.org

Kennebec Valley Council of Governments
www.kvcog.org

Lincoln County Regional Planning Commission
www.lincolncountymaine.me

Northern Maine Development Commission
www.nmdc.org

Midcoast Economic Development District
www.mceddme.org

Penquis Community Action Program
www.penquis.org

Central Maine Growth Council
www.centralmaine.org

Sunrise County Economic Council
www.sunrisecounty.org

Washington County Council of Governments
www.wccog.net

State

Maine Department of Economic and
Community Development
www.meocd.org

USDA Rural Development in Maine
www.rurdev.usda.gov/me

Small Business Development Centers
www.mainesbdc.org

ALPHA ONE
www.alphaone.now.com

Maine State Housing Authority
www.mainehousing.org

Coastal Enterprises, Inc.
www.ceimaine.org

Finance Authority of Maine
www.famemaine.com

Maine Downtown Center
www.mdf.org/mdc



MCDA Annual Meeting

Thursday, October 4, 2012

Noon to 2:00 p.m.

Margaritas Restaurant, 390 Western Avenue, Augusta, ME

Annual Meeting Agenda

- I. Welcome and Introductions
- II. Luncheon
- III. Business Meeting
 - i. Review of September 11, 2012 Meeting Minutes
 - ii. Secretary's Report
 - iii. Treasurer's Report
 - iv. Membership Report
 - v. Remarks by DECD/OCD Staff on the 2013 CDBG Program
- IV. Election of Officers
- V. Awards Presentation
- VI. Guest Speaker – Mark Ouellette
- VII. Next Meeting
- VIII. Adjourn

**Maine Community
Development
Association**

Local Government Center
60 Community Drive
Augusta, ME 04330-9486

(207) 623-8428 or
1-800-452-8786

www.maineecda.org

**MCD A Subcommittee
Members:**

Advocacy

Daniel LaPointe (Chair)
Tony Levesque
Wade Hanson
Ron Harriman
Al Smith
Noel Musson

Communications

Joella Theriault (Chair)
Mary Walton
Ken Arndt
Tony Levesque

Finance

Ron Harriman (Chair)
Executive Committee

Professional Development

Darryl Sterling (Chair)
Joella R. Theriault
Jim Gulnac
Steve Dyer
Wade Hanson
Mathew Eddy

Membership

Steve Dyer (Chair)
Michael Bush
Suzie Paradis
Tony Levesque

Nomination

Al Smith (Chair)
Wade Hanson
Paul Bernier

2012-2013 MCDA EXECUTIVE COMMITTEE MEMBERS

President:

Rodney Lynch
Town of Thomaston
123 Summer Street
Rockland, ME 04841
(207) 594-7663
Term Expires: October, 2013

Vice President:

Darryl Sterling
Central Maine Growth Council
50 Elm Street
Waterville, ME 04901
(207) 680-7300
Term Expires: October, 2013

Treasurer:

Ron Harriman
Ron Harriman Associates
61 Main Street, Suite 61
Bangor, ME 04401
1-800-648-8335
Term Expires: October, 2012

Secretary:

Joella R. Theriault
Northern Maine Development Commission
11 West Main Street, Suite 104
Fort Kent, ME 04743
(207) 834-5298
Term Expires: October, 2012

Past President:

James Q. Gulnac
Town of Sanford
919 Main Street
Sanford, ME 04073
(207) 324-9150
Term Expires: October, 2013

BOARD MEMBERS

Gail Chase, KVCOG

17 Main Street
Fairfield, ME 04937
(207) 453-4258
Term Expires: October, 2013

**Wade Hanson,
Houlton Band of Maliseet Indians**

8 Bell Road
Littleton, ME 04730
(207) 532-4273 x204
Term Expires: October, 2012

Suzie Paradis, Town of Madawaska

328 St. Thomas Street
Madawaska, ME 04756
(207) 728-3612
Term Expires: October, 2013

**Steve Dyer
Ransom Environmental Consultants**

400 Commercial Street, Suite 404
Portland, ME 04102
(207) 772-2891
Term Expires: October, 2012